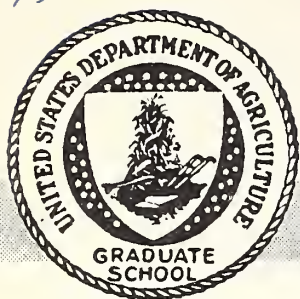


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Newsletter

GRADUATE SCHOOL ★ USDA

July 29, 1953

To the Faculty, Committee Members and
others associated with the Graduate School:

A UNIFORM FEE

of \$10 a semester hour for GS classes has been approved by the General Administration Board and goes into effect at the beginning of the 1953-54 term. This means an increase of \$1 per semester hour for undergraduate courses, no change in the charges for graduate and advanced work.

The action was made necessary by rising operating costs and a decline in enrollment, which provides 95 percent of our financial resources. It was taken only after the Board considered all suggested alternatives. The Graduate School has always tried to keep the cost of its classes as low as possible.

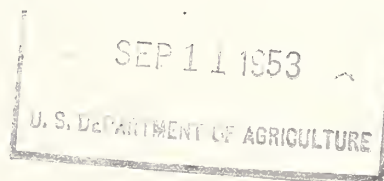
We are sorry that the rate of pay for instruction is not being increased at this time. The General Administration Board recognizes the implications of its action on tuition and would be agreeable to increases for faculty if the budget permitted. However, all that can be done at this time is to keep the matter under study and seek whatever Board action may be warranted by income from enrollment in the future.

SECRETARY EZRA T. BENSON

will be guest of honor and chief speaker at our annual faculty dinner. The date is September 10. The place, the University of Maryland. Ralph R. Shaw (USDA librarian) is chairman of the committee in charge of arrangements. You will be getting a letter with more details and a reservation blank. We hope you can attend.

THE QUARTERLY MEETING

of the General Administration Board of GS is scheduled for August 5. It will be the first meeting of the Board for three new members appointed by Secretary Ezra T. Benson in June. These are Under Secretary True D. Morse, Assistant Secretary John H. Davis, and Extension Director Clarence Ferguson. Another vacancy has been made by the resignation of Ivy Duggan as Governor of FCA. T. Roy Reid, director of the USDA Office of Personnel, is chairman of the Board. Other members are C. O. Henderson, OP, R. E. McArdle, FS, Robert M. Salter, SCS, B. T. Shaw, ARA, and Oris V. Wells, BAE.



AMONG THE 14 NEW COURSES

listed in the schedule of classes for this coming semester are four that will continue through spring. These are: History of Biology; Trematoda; Statistics for Engineers; and Contemporary Trends in Labor Relations.

Morris C. Leikind, who will give the History of Biology, is chief of the division of historical research at the Medical Museum, Armed Forces Institute of Pathology. The course in Trematoda, which will cover morphology, classification, and related aspects of knowledge of flat worms, will be given by George R. LaRue, visiting investigator for the Bureau of Animal Industry. The class will meet at the Agricultural Research Center, Beltsville, Md.

Otis E. Lancaster, a member of the GS faculty since 1950, is teaching the course in Statistics for Engineers. Francis X. McCarthy, chief of the office of industrial relations at the Bureau of Engraving and Printing, will give the course in Contemporary Trends in Labor Relations.

Schedules, printed in green on white this time, were distributed in mid-July. The annual catalog will be ready the first of August. Call our office (Agriculture-6337) if you can use additional copies.

GS WORK RECEIVED FULL CREDIT

in transfers during the past year to the universities of Kentucky, Maryland, Minnesota, New Hampshire, Washington, (St. Louis), and Wisconsin.

FROM VERMONT

a few days ago, we received an inquiry about GS offerings for the coming year. The writer was Russell W. Smith, county club agent who has been selected as one of the National 4-H Fellows for 1953.

Five other 4-H Club members were named in June as recipients for fellowships for graduate study in Washington during the 1953-54 college year. They are Eldora E. Keske, Milwaukee, Wisc.; Betty J. Pingley, Buckhannon, W. Va.; Ruth Ann Seacord, Utica, N. Y.; Harold L. Allen, Lincoln, Nebr., and Lynn L. Pesson, New Iberia, La. Mr. Smith is from Cuttingsville, Vt.

"A TENTATIVE SOLUTION

that has given very satisfactory results." That is how C. W. Thornthwaite described the climatic calendar by which the date of harvest is determined for vegetables grown at Seabrook Farms. Dr. Thornthwaite, who directs the climatology laboratory of Johns Hopkins University, reported his findings at Seabrook Farms to illustrate how operations research methods may be applied in agriculture. His was the final lecture in the Operations Research series given in cooperation with Johns Hopkins University.

GS OFFERS 25 SCHOLARSHIPS ANNUALLY

to participants in the administrative intern training program sponsored by the Civil Service Commission. The scholarship covers tuition for one course.

THE GROWING FEELING IN CONGRESS

that appropriations procedures need strengthening was highlighted in the concluding talk of the Jump-McKillop lecture series on legislative-executive relationships. The speaker, Congressman Melvin R. Laird of Wisconsin's seventh district, discussed the budget process from the viewpoint of the legislator.

Mr. Laird believes the future prosperity and development of our country depend on effective budget practices. Procedures used by the legislature were undoubtedly adequate 25 years ago when the annual national budget was less than four billion annually. They are not geared "to cope with the budget of 78.7 billion dollars presented to the Appropriations Committee in January." They are not adequate for a government that has increased vastly in size and complexity and that now has activities extending throughout the world.

The reliance of Congress upon the Bureau of the Budget -- an arm of the executive branch -- was viewed by Mr. Laird as a dangerous departure from the fundamental concept that the legislative branch should hold the purse strings.

The lectures in the 1952-53 series on public administration are being edited for inclusion in a book that will be published by GS in the near future.

"THE GREAT ENEMY OF COMMUNICATION

is the illusion of it," William H. Whyte Jr. observed in FORTUNE a few years ago. He then went on to say, "We have talked enough; but have not listened. And by not listening we have failed to concede ... the great gaps between ourselves and those with whom we seek understanding ..."

Mr. Whyte was writing to business men. But I found him quoted in an attractive new handbook for administrators recently compiled by an inter-agency committee in USDA. This is a 101-page processed bulletin titled "Understanding Objectives". It is intended as a management reference guide, a kind of handbook to which administrators may turn for ideas and suggestions they can use in meeting their own problems. Most of some 50 techniques described have been or are now in use in USDA.

The handbook was prepared by a committee composed of: James E. Halligan, FHA, chairman; Robert T. Beall, REA; Gordon J. Gray, FS; C. O. Henderson, OP; A. J. Holmaas, PMA; R. W. Rogers, SCS; and C. H. Van Natta, FHA. Glenn D. Wagner, REA, is given much of the credit for preparing the bulletin. Mel Buckner and George Warfel, REA did the art work.

GS STUDENTS

in "Refrigeration Theory and Practice" helped test a modified apparatus for removing moisture from refrigerating systems. Instructor Paul E. James tells of their findings in his report on the apparatus in the June 1953 issue of REFRIGERATING ENGINEERING.

AMONG OURSELVES

Our good wishes to the following, who have ably and generously served GS:

On the General Administration Board - Ivy Duggan, who has resigned as governor of the Farm Credit Administration to become vice-president of the Trust Company of Georgia; M. L. Wilson, who has retired from the Federal Extension Service and accepted an assignment with the Ford Foundation.

In the Department of Biological Sciences - F. C. Bishopp, who has retired from the Bureau of Entomology and Plant Quarantine and joined the Oscar Johnston Cotton Foundation as coordinator of Federal, State, and industry-sponsored research on the control of the pink bollworm of cotton; David D. Mason, who is leaving the Bureau of Plant Industry, Soils, and Agricultural Engineering to become professor of statistics at the University of North Carolina

In the Department of Public Administration - Harlow S. Person, who severed his connection with GS when he resigned from the Rural Electrification Administration.

We are pleased that Marshall S. Wright, who has retired as assistant to the director of the Office of Plant and Operations will be able to continue as a member of the Committee on Technology and to serve as chairman of the section on surveying and mapping.

Our congratulations to the Society of Personnel Administration on its well-qualified new president, Erwin R. Draheim, a member of the GS staff in public administration.

We welcome a former GS faculty member who is returning to USDA as governor of the Farm Credit Administration. The Senate has approved the appointment of Carl Raymond Arnold -- better known to most of us as "Cap" -- to fill the remainder of the six year term to which Ivy W. Duggan was appointed June 15, 1952.

We are sorry to lose an able committee member -- Mary A. Rokahr, who in September leaves USDA to become associate professor and head of the department of general home economics at Connecticut State College.

Sincerely,

A handwritten signature in dark ink, appearing to read "J. H. Cardon". The signature is fluid and cursive, with a large initial "J" and a long, sweeping underline.

Director